

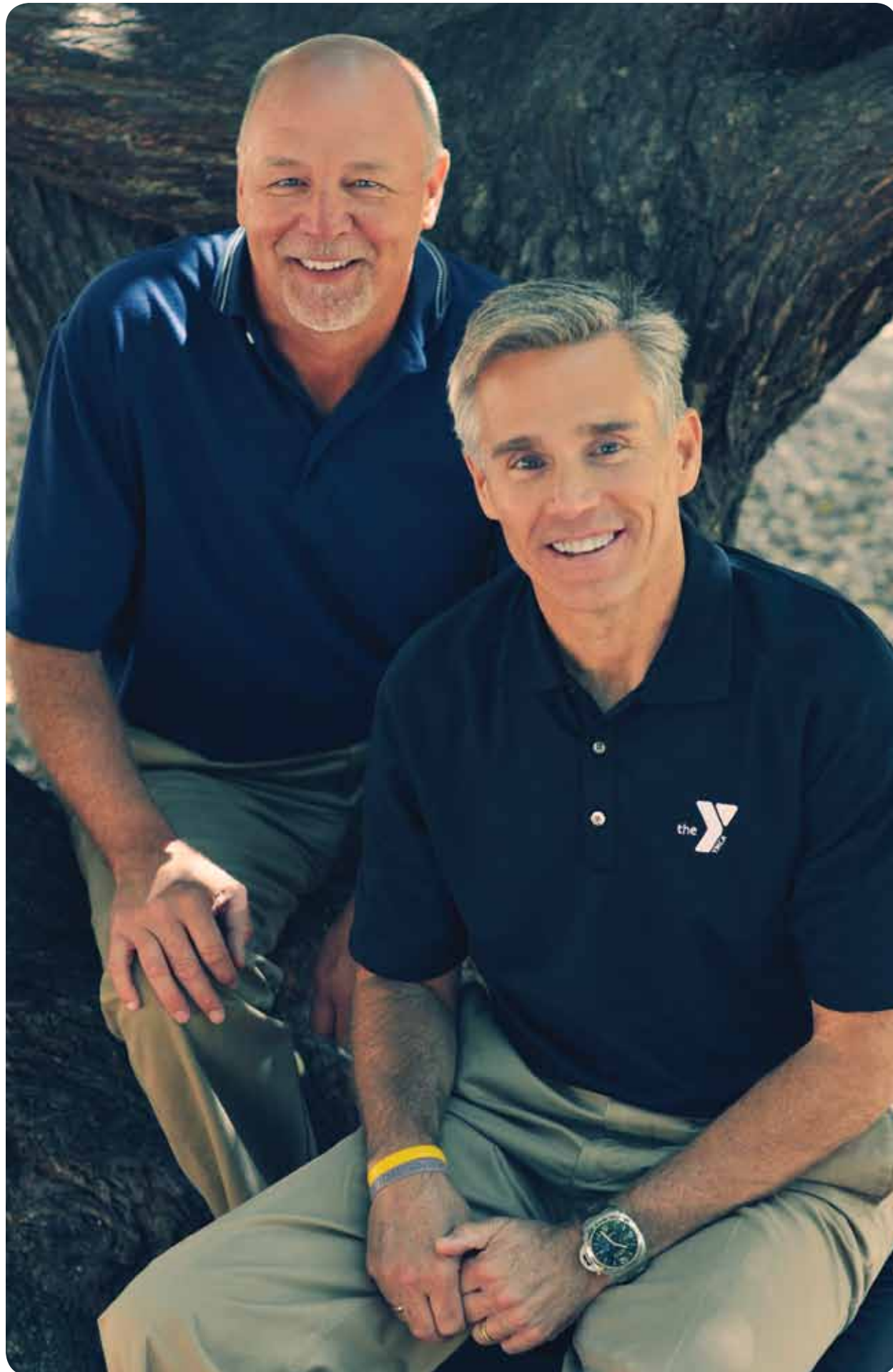


FOR YOUTH DEVELOPMENT®  
FOR HEALTHY LIVING  
FOR SOCIAL RESPONSIBILITY

# LIFE CHANGING EXPERIENCES

2010 Annual Report  
YMCA OF SAN DIEGO COUNTY





## Dear friends and supporters,

As many of you know, this year we celebrate **90 years of YMCA resident camping in San Diego**. It is a privilege to have three wonderful camps, YMCA Camp Marston, Camp Raintree and Camp Surf, as a part of our Association's focus on youth development, healthy living and social responsibility.

Ninety years ago, George Marston suggested that YMCA staff look at a possible camp site for the "Boys' Work Program" in Pine Hills near Julian, California. At first, the survey party had trouble finding the area because of poor road conditions. They followed a water pipeline from Pine Hills Lodge until they found a spot with a clearing. Impressed by the meadow and the tall pines, they consulted with landowner Ed Fletcher for permission to camp on the 2-acre site on a rental basis of \$1 per year.

That \$1 journey began years of life-changing outdoor experiences for both boys and girls that have created positive transformations in how they see themselves, their community, their environment and their world.

YMCA Resident Camp's rich history continues to strengthen the power of our Association. **Together with our communities, our shared commitment to nurture the potential of kids, promote healthy living and foster a sense of social responsibility has made the YMCA of San Diego County stronger than ever.** We work diligently to ensure that these opportunities to learn, grow and thrive remain for all to enjoy.

Our stellar overnight camping program is joined by 38 facilities comprising 13 branches and the Childcare Resource Service and Youth and Family Services Departments to create the YMCA of San Diego County.

Our Association is proud of the depth of all of our programs. Our countywide focus on our strategic plan will allow us to serve more people in more locations in an equal way. We know that as we continue to work together, our new synergistic leadership will allow us to lean on each other and achieve our goals more quickly. We will not rest until all of our programs and membership services are the very best and that they reach out to the community serving all families and individuals.

**We thank the many volunteers, board members, donors and staff for their tireless work and energy to ensure that our mission is offered to everyone in our community.**

Happy camping!

**Together One Y,**

PHILLIP SCHNEIDER | Board Chair

BARON HERDELIN-DOHERTY | President & CEO

# ENSURING A BRIGHTER FUTURE

With every new experience comes a chance to learn and grow. At the Y, we strive to give every child and teen opportunities to test their own limits and explore their potential. Every summer, YMCA Camp Marston, Camp Raintree and Camp Surf are home to thousands of kids, building leadership skills, taking on new responsibilities and experiencing independence. In fact, all of our youth programs work to develop leaders and pave the way for future generations.

Back in the early 1920's, the original charter of camp was "to provide a place for boys to spend a vacation where they lead a healthy and happy outdoor life, free from conventionalities but with a program and leadership that make for high ideals and development of Christian character."

YMCA Camp Marston and Raintree Ranch now encompass 236 acres of pristine mountain land. Joined by YMCA Camp Surf in 1969, our overnight camps welcome over 27,000 people each year. They all come to our camps for that same "healthy and happy outdoor life" that was called for in its original charter.

Generation after generation of campers have come back to Julian to enjoy programming filled with fun outdoor adventures, campfires and character development, all designed to allow every child and teen the opportunity to build relationships, learn new skills and learn to make a difference in their community.



## ACHIEVING A NORMAL AND HAPPY FAMILY LIFE

"We are in our sixties raising our granddaughter, Tessa. It has taken lots of love and time to build her confidence to become a happy child. She has worked each day with a goal in mind. She wants to be like other kids, with a normal happy family life. She has achieved many things and continues to try hard and we are proud of her.

Tessa has endured so much since 2008, her first year at Camp. Tessa's father, a Marine, died a

week before Camp started that year. Her psychologist believed that Camp was exactly what she needed at the time. She would be able to get away for a bit, be a child and be free of daily stress.

Thankfully, with the financial support of the Y, we have been able to send Tessa to Camp year after year. Camp provides Tessa with care-free fun and companionship. It is that type of environment that only a special,

overnight camp experience can provide."

**WE TRULY APPRECIATE THE WONDERFUL CAMP EXPERIENCES AND MEMORIES THAT OUR TESSA AND ALL KIDS CARRY AWAY WITH THEM EACH YEAR AND FOR THE REST OF THEIR LIVES.**

## DEVELOPING THE POTENTIAL OF KIDS

**YMCA CAMP MARSTON HAS HELPED US SO MUCH. IT CONTRIBUTES TO THE WELL-BEING OF THOUSANDS OF KIDS, KEEPS A LOT OF THEM OUT OF TROUBLE AND MAYBE EVEN HELPS THEM TO AVOID A SUMMER-LONG DEPRESSION.**

"A year ago I was laid off permanently and completely unexpectedly. I'm single with a 15-year-old son. There is no one to help, so we haven't been able to take little outings or day trips or even go to the movies since this

happened. We live in an area of town where only gang members 'play' outside, so my son can't go outside and be with other kids.

Camp is basically the only time this summer that he was outdoors, with

other kids and doing active things I can't take him to do. It was so nice for me to know he was out getting exercise and having fun! He came back excited to tell about it and with a really positive attitude."

## CHERISHING THE MEMORIES

**OUT OF THE 15 SUMMERS I'VE HAD IN MY LIFE, THIS SUMMER HAS BEEN THE BEST! I HAD SO MUCH FUN AND WILL CHERISH THE MEMORIES I WILL HAVE FOREVER.**

"When I first arrived at Camp, I did not want to be there and begged my parents to take me back home.

I was in a very bad mood and one of my counselors tried to cheer me up and made a bet with me that if by the end of the week, if I had fun, I owed him \$5. On Thursday of that week, I told him I only had \$1 and owed him four more.

I have never had more fun. I challenged myself to do everything and experienced things that I would have never imagined."

**Vital Support and Opportunities to Learn, Grow and Thrive**



## LIFE-AFFIRMING EXPERIENCES

**12-YEAR-OLD DUSTIN CLIMBED THE ROCK WALL AT YMCA CAMP MARSTON ON AUGUST 9, 2004. IN MAY OF THAT YEAR, DUSTIN WAS INFORMED BY HIS ONCOLOGY DOCTORS THAT THEY WOULD HAVE TO AMPUTATE HIS LEG DUE TO SEVERE BONE CANCER. DUSTIN'S RESPONSE WAS, "OK, BUT CAN WE DO IT RIGHT AWAY SO THAT I CAN STILL GO TO CAMP IN AUGUST?"**



The procedure was performed and Dustin was able to come to camp and attend the American Cancer Society's "Camp Reach for the Sky" program.

While he was climbing, a large group of teens stopped the activity they were doing on the field so they could watch. It was as if camp itself had stopped for a moment, as many more people gathered around the wall.

**When he made it to the top, everyone cheered for him, and Dustin was smiling from ear to ear.**

That day, when his cabin group friends finished climbing the 42-foot rock wall, Dustin asked the staff if he could try. After they determined a way to safely rig the harness, up Dustin went.

Tragically, two months later, Dustin lost his battle with cancer. Many of the staff and camp friends still remember Dustin's inspiring climb. The words, "OK, but can we do it right away so that I can still

go to camp in August?" remind us of how much camp can mean in the life of a child.



# ►► Association Community Impact & Benefit

## FOR YOUTH DEVELOPMENT

Nurturing the potential of every child and teen

**2,000+**

We receive thousands of requests each year from parents in need of financial assistance so their children can attend Y camp. Through the generosity of others, we were able to assist over 2,000 kids with camp.

More than 400 Y Campers participated in breaking the Guinness World Record of World's Largest Marshmallow Roast. They joined hundreds of others all over the USA and Canada to skewer and roast thousands of marshmallows at exactly the same time.

**400+**

**3,260**

In 2010, more than 3,200 kids learned how to swim at the East County Family YMCA.



We assisted 2,419 families with child care subsidies making full or partial payment to qualified families who have a need for child care. 8,259 children benefited from the Alternative Payment Program run through YMCA Childcare Resource Service (CRS).

**8,259**

## FOR HEALTHY LIVING

Improving the nation's health and well-being

**12,000**

YMCA Healthy Kids Day®, a free event that was held at 14 different Y locations throughout the county, encouraged more than 12,000 people to make play dates every day as a simple way to become healthier, more active and connected.

Serving more than 7,357 members, Y personal trainers provided 34,225 hours to guide and support people on their journey to a healthier lifestyle.

**34,225**

**213,000**

Each week, the Magdalena Ecke Family YMCA serves approximately 3,800 members through group fitness participation, totaling 213,000 members a year.

## FOR SOCIAL RESPONSIBILITY

Giving back and providing support to our neighbors

**5,762**

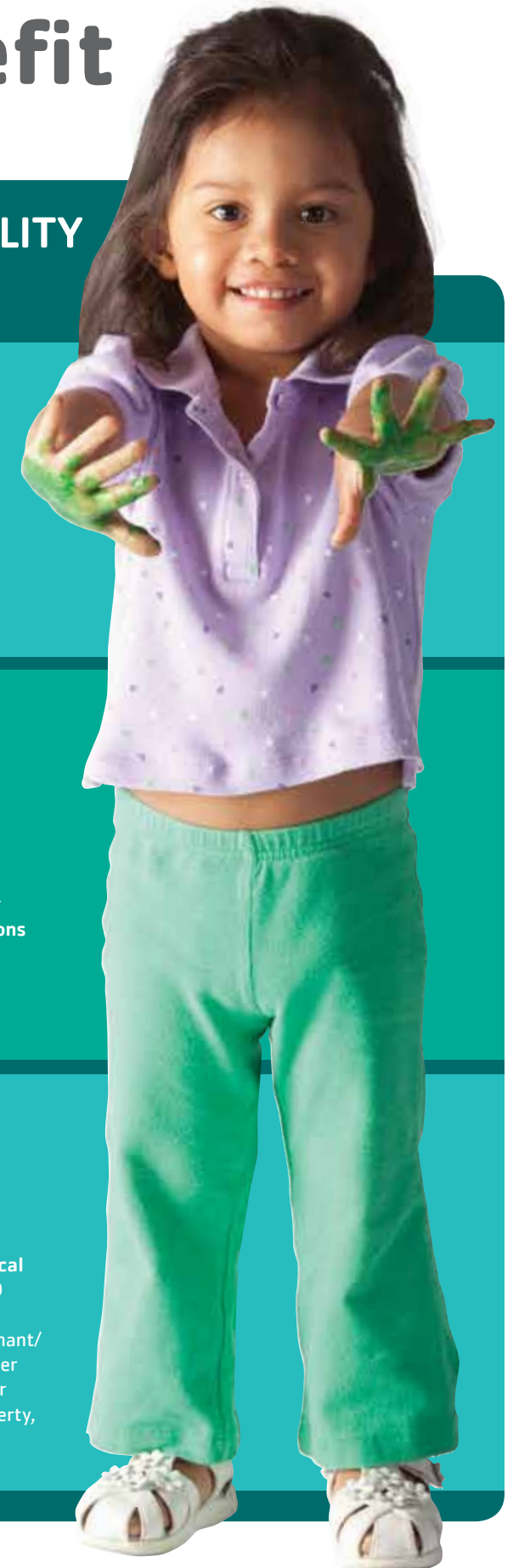
The YMCA of San Diego County has 5,762 policy, program and fundraising volunteers who take an active role in bringing about meaningful, enduring change right in their own neighborhood.

**10,000**

Serving a community that is home to 10,000 Somalian refugees, the Copley Family YMCA stays open late to groups of Somalians to play basketball and soccer after their last prayer of the day. These special accommodations offer those of Muslim faith the opportunity to the resources and support needed to be more healthy and connected.

**30,000**

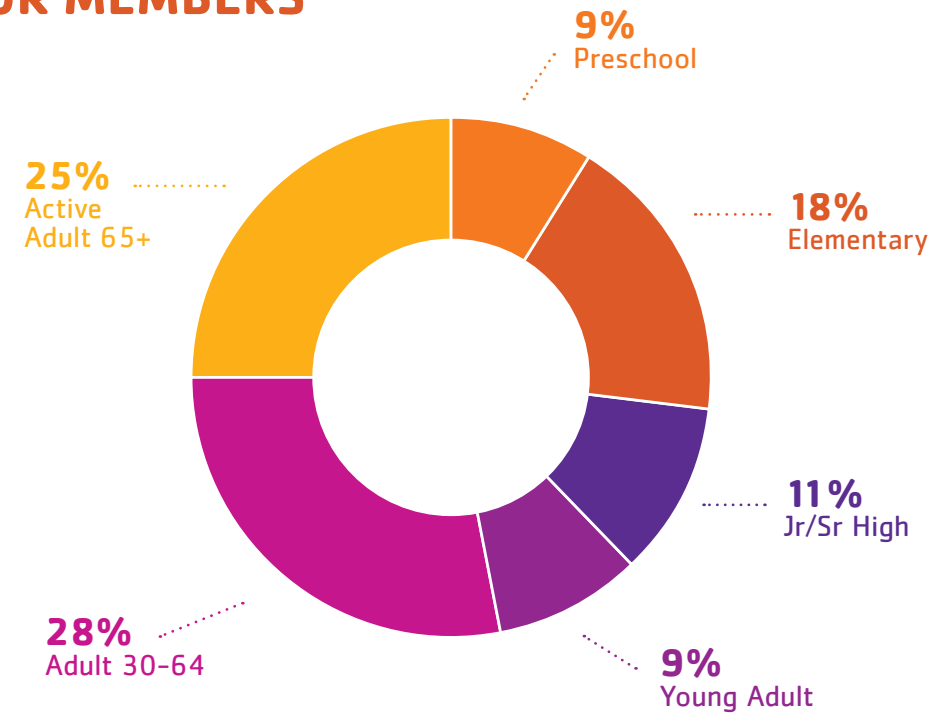
YMCA Youth and Family Services (YFS) provides critical support for families in crisis. Approximately 30,000 people were assisted last year. Through shelters for runaway/homeless teens, supportive services for pregnant/parenting youth, family counseling, free before and after school child care and so much more, YFS addresses our community's most pressing social issues including poverty, homelessness and child abuse.



We touch the lives of nearly **one out of every ten people** throughout San Diego County.



## OUR MEMBERS



## CHILD CARE & AFTER SCHOOL PROGRAMS

School District	Elementary	Middle	High
Carlsbad		1	
Chula Vista	66		
Encinitas	3		
Escondido	17		
Grossmont			1
Lemon Grove	1		
Oceanside	3		
Poway		2	1
San Diego	45	11	1
Sweetwater		3	5
San Ysidro		1	
Vista	1		
<b>TOTAL</b>	<b>136</b>	<b>18</b>	<b>8</b>
162	Campus Locations		
14	YMCA Onsite Locations		
<b>176</b>	<b>LOCATIONS</b>		

## ACTIVE ADULTS

The YMCA of San Diego County has over 11,500 active adult members, age 65+. We provide these Active Adults with activities that are designed to enhance the spirit, mind and body and to create lasting friendships while encouraging fun. Our programming offers endless possibilities and social events that keep these members healthy, connected and engaged for years to come.



# HERITAGE CLUB ROSTER 2011

## BORDER VIEW

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Judy & Victor Botello  
Omar Calleros  
\*Jorge Candon  
Desiree & Art Castanaras  
Martha & Jorge Garcia  
Benjamin Green  
Andrea & Matthew Henry  
Rosemarie Hudson  
Jennifer & Rich Loretta  
Wendi & Robert Messina  
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Rick Otis  
Lidia & Derek Sanford  
Kerry & Craig Smith

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Alicia Ryden  
Roberta & Norman Greene  
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Ricardo Hackley  
Andrea & Matthew Henry  
Model & Sataya Hong  
Bill Johnson  
Leslie & Randall Kendis  
Leticia Leos &  
Ron Arellano  
\*Susana Lopez-Rosas  
Betty McElfresh  
Sheila Naismith  
Debra Patterson  
Carole & Bob Self  
†Laura & Tim Smith  
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Audrey Stern  
Karen & Richard Stern  
Gwen Thomas  
Julie & Stan Vogelsang

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Amy & Chris Findley  
Karen & Dave Flitcraft  
Maria & Ron Goldman  
Rachel Grosvenor  
Sue & Larry Gutting  
\*Doris & Warner Harrah  
\*James Hebets  
Deborah Huffman  
Barbara Kelley  
Rick King  
Lynn & Keith Krzewski  
Paula Landale  
Patricia & David Lane  
Suzanne LaTour  
Mack Lovett  
\*Gerry & Roger Martin  
Ethel Merriman  
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Merrill O'Donnell-  
Rosedale  
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John O'Neill  
Dale Pursel  
Denise & Jim Reynolds  
Greg Rodriguez  
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Peggy & Russ Stai  
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Mike Hood  
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Stephanie Hurtado  
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Robert Drake  
Lenny Leszczynski  
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Rippengale &  
Troy Rippengale  
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Zelma Moore  
John Polak  
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Julie Rose  
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Joan Walsh  
Jane & John Walstrom  
Adele & William Woolman

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Debe Berger  
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Megan & Rafal BlaneK  
Maria & Michael Brunker  
Claude Cornist  
Cassandra &  
Robert Countryman  
Hazel Davis  
Yvonne Ellis  
Peggy Evans  
Vernon Evans

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Vergie Goffney  
Sonia Hamilton  
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†Midge Finley  
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†Jennifer Riviaccio  
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Rob Sauvajot  
Mike Schaub  
Patricia &  
Robert Schroeder  
Ria Scoma  
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Jerri Hatch  
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Debbie & Dave Hickson

\* Denotes Charter Member

† Denotes New Member

\* Denotes Charter Member

† Denotes New Member



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 †Candy Lang  
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 †Margie Nunan  
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 Kelly & Bryan Pruden  
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 Tina & Ralph Rendon  
 Deborah & Michael Rider  
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 Nancy & Jim Roherty  
 Marie & Rob Sapp  
 Earl Sargent  
 Marjorie Schmidt  
 Cynthia & Robin Sides  
 Lisa & Gordon Tudor  
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 Jacquelyn & Christopher Wallick  
 Lynn & Tony Wanket  
 Eugenia & Edward Welch  
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 Karen Berry  
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 Joyce Caudillo  
 Jan & Carlo Cetti  
 Maureen & Bob Cheverton  
 Diane Chome  
 †Lisa D'Angelo  
 †Victoria Gallagher  
 Sabra & Robert Gardner  
 Walter Gutjahr  
 Don Guttman  
 Bonnie & Hugh Hall  
 Toni & Piper Haynes  
 Mary Ann Hazard  
 George Jacobson  
 Paula & Chris Keenan  
 Gale & Jim Krause  
 George La Pointe  
 Robert Ladner  
 Sandra Lawhon  
 Lin Martin  
 Susan Mercure & Robert Watrous  
 Bernadette Morgan  
 Ellen & James Moxham  
 Constance Nelson  
 Helen O'Brien  
 Jeanine Perkins  
 Richard Poston  
 Mary & David Ruyle  
 Patrick Schauer  
 Lori & Ron Seden  
 Elinor Smith  
 Ed Stanfield  
 Janet & Peter Wahl  
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 Dick Webster  
 Lynn & Lloyd Wells  
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 Sherryl & Bob Cahill  
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 Elisabeth & Bob Crouch  
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 Roxanne & Michael Fredericks  
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 †Lucy Dillon  
 Rebekah Granquist & John Merritt  
 †Virginia & Edward Greaves  
 Ralph Green  
 \*George Jessop, Jr.  
 †Sandra Lee  
 Kathi & Tom Madeyski  
 Vi & Dan McKinney  
 Sally McNutt

**1,195** The number of individuals and families who are members of the YMCA Heritage Club. The club recognizes those who have designated a gift through their estate to support the \$25 million YMCA Endowment Fund.

Kendra & Paul Neves  
 Marolyn & Greg Ritter  
 Ron Rouse  
 Kathy Rumble  
 Diane & Steve Streifer  
 Elizabeth Striano  
 Zayanne & Mark Thompson  
 Polly & Craig Tyndall  
 Jeff Wohler  
 Adele & William Woolman

### SOUTH BAY

Anonymous  
 \*Penny & Dave Allen  
 Bonita & Kenneth Baumgartner  
 Gary Bryant  
 Sandy & Chris Chase  
 Bill Cheverton  
 Lilyane Cowherd  
 Melvin Cowherd  
 Janet & Larry Cunningham  
 Paula & Chuck Day  
 Michelle & Michael Dullea, Jr.  
 Debbie & Bill Farrar  
 Barbara & Doug Fuller  
 Joan & Keith Gentry  
 Jill & Mike Green  
 Sheri Greene & Scott Herman  
 Bonnie House  
 Lisa & Eric Johnson  
 Patti & Ron Johnson  
 Jeremy Jones  
 Rebecca Kelley  
 June Kemler  
 Annette & Gabby King  
 Geri LaChance  
 Anne Levin  
 Terrie & Dalvon Logan  
 Michelle & Karl Manly  
 Dennie & Mike Maslak  
 Rosa & Bob McAlister  
 Sandra & Jerry McMillan  
 Wendi & Robert Messina

\* Denotes Charter Member  
 † Denotes New Member

Liz & Steve Miesen  
 Maryellen Muldoon  
 Mickey Newnham  
 Gail & Gary Nordstrom  
 Judith Cowherd Nouchi & Dennis Nouchi  
 Eva Ogilvie  
 Jeanne & Troy Ray  
 Ellen & Chuck Single  
 JoAnne Smith  
 Kerry & Craig Smith  
 Pam Smith  
 Rachel & Ed Walter  
 Floyd Wergeland, Jr., M.D.  
 Linda Wergeland  
 Tina Williams  
 Michela & Tony Young

### TEAM HEADQUARTERS

Mary & Robert Allen  
 Cheryl & Oscar Ancira  
 Elaine & Harold Archer  
 Loena Baranoski  
 Sharon & William Bauce  
 Shelley & Joe Benoit  
 Sherilyn & Bob Buell  
 \*Roberta & Malin Burnham  
 \*Deborah Carstens  
 Penny & Dick Chapel  
 Eva & Fred Close  
 Cathy & Richard Collato  
 Mary & Jim Cowley  
 Lindsey Davidson  
 Calista Davis  
 Edie & Bill Davis  
 Laura & Ralph De Marco  
 Lita Dorman  
 \*Sterling Dorman  
 \*Rea & Don Douglas  
 Theresa & Doug Drew  
 Sue & Charlie Edwards  
 Kathy & Mark Fackler  
 Franci & Scott Free  
 Dorothy Frels  
 \*Mr. & Mrs. Theodore Gildred  
 Maxine Goldman

Catherine & Bob Goldsmith  
 \*Kent Graham  
 Ray Griffin  
 Bea & Art Halk  
 Paul Harter  
 Lisa & Baron Herdelin-Doherty  
 Karla Hertzog  
 Dolores & Norm Hickey  
 Susan & Bill Hoehn  
 Ann & Donald Hoover  
 Betty Hoover & Ralph Christiansen  
 Sue & Gerry Hundt  
 \*Bonnie & Pat Hyndman  
 Meryl Johnson  
 Debbie Katz  
 Margaret Kendrick  
 Nona & Hank Killmar  
 Lois & Rod Lanthorne  
 Linda & Greg Long  
 Margy & John Magee  
 \*Sherill & John Marciano  
 \*Robert Matthews  
 Jane & Tim McCarthy  
 Melba McCormack  
 Betty & Dick Meads  
 Leslie & Gary Meads  
 Judith & Louis Mezzullo  
 Sandra & Armon Mills  
 \*Bruce & Janet Moore  
 Margarete & Oscar Padilla  
 Ann & Bernie Porter  
 Marie & Thanasi Preovolos  
 \*Sheila Rathbone  
 Trindl & Derek Reeves  
 Sylvia & Antero Rios  
 \*Lois Roon  
 Margaret Roulette  
 Bernadette & John Sarkisian  
 †Shauna & Phil Schneider  
 Sandy & Larry Shea  
 Gretchen & Jim Simpson  
 \*Skip Starkey

Tracy Stiffler  
 Janet & John Stiska  
 LeAnn & Paul Sullivan  
 Joni Terada  
 Marilyn & Bob Townsend  
 Vicki VanDerhoff  
 Shari & Michael Wagschal  
 Maggie & Bob Watkins  
 Sue & Bill Weber  
 Patricia Westbrook  
 Vickie & James Willard  
 Nancy & Jim Williams  
 Dick Woltman  
 \*Walt Zable

### YOUTH & FAMILY SERVICES

Anonymous  
 Brenda & James Barnett  
 Gladys & Breffni Barrett  
 Chris Branco  
 Trish Butler  
 Mary Clause  
 Carol Conner  
 Katherine Davis  
 Paul Davis  
 Karleen Driggs  
 Michele Engel  
 Jill & Jerry Hall  
 Marilyn James & Richard Phetteplace  
 Emily Kentro  
 Noelle & Travis Kester  
 Sandra & Jerry McMillan  
 Kim Morgan  
 Michael Osoff  
 Susan & Bill Pierce  
 Margaret Pound  
 Duane Rogers  
 Marilyn & Richard Shea  
 Stephen Shushan  
 Kerry & Craig Smith  
 Ruth Stoller  
 Helga & Sam Strong  
 Bonnie & Eric Swenson  
 Naimeh Tanha  
 Tina & Jeff Williams

## FY11 STATEMENT OF ACTIVITIES (Unaudited)

	Unrestricted Net Assets	Temporarily & Permanently Restricted Net Assets	Total 2011
<b>Revenue</b>			
Contributions	\$9,227,000	\$5,848,000	\$15,075,000
Government funded programs	47,126,000	–	47,126,000
Membership dues	25,484,000	–	25,484,000
Program fees	52,421,000	–	52,421,000
Investment & other income	582,000	168,000	750,000
Net realized gain (loss) on investments	401,000	185,000	586,000
Other revenue	366,000	–	366,000
Net assets released from restrictions	11,365,000	(11,365,000)	0
<b>TOTAL REVENUE</b>	<b>146,972,000</b>	<b>(5,164,000)</b>	<b>141,808,000</b>
<b>Expenses</b>			
Program Services	129,152,000	–	129,152,000
Supporting Services	8,855,000	–	8,855,000
<b>TOTAL EXPENSES</b>	<b>138,007,000</b>	<b>–</b>	<b>138,007,000</b>
Change in net assets before net unrealized gain (loss) on investments	8,965,000	(5,164,000)	3,801,000
Net unrealized gain (loss) on investments	2,555,000	1,118,000	3,673,000
<b>EXCESS OF REVENUE OVER EXPENSES</b> (Available for capital development and future program development)	<b>\$11,520,000</b>	<b>\$(4,046,000)</b>	<b>\$7,474,000</b>

## FY11 BALANCE SHEET (Unaudited)

Assets	2011	Liabilities & Net Assets	2011
Cash and cash equivalents	\$10,544,000	Accrued liabilities	\$15,368,000
Receivables	11,505,000	Deferred revenue	7,338,000
Investments	35,319,000	Net Assets:	
Investments whose uses are limited	2,645,000	Unrestricted	132,075,000
Other assets	648,000	Temporarily restricted & Permanently restricted	14,323,000
Beneficial interest in charitable trusts	4,829,000		
Land, buildings, and equipment	103,614,000		
<b>TOTAL ASSETS</b>	<b>\$169,104,000</b>	<b>TOTAL LIABILITIES &amp; NET ASSETS</b>	<b>\$169,104,000</b>

## FY10 STATEMENT OF ACTIVITIES (Audited)

	Unrestricted Net Assets	Temporarily & Permanently Restricted Net Assets	Total 2010	Total 2009
<b>Revenue</b>				
Contributions	\$9,589,000	\$4,437,000	\$14,026,000	\$17,159,000
Government funded programs	47,605,000	–	47,605,000	36,903,000
Membership dues	24,245,000	–	24,245,000	23,518,000
Program fees	49,445,000	–	49,445,000	49,805,000
Investment & other income	746,000	97,000	843,000	1,264,000
Net realized gain (loss) on investments	(185,000)	(58,000)	(243,000)	(881,000)
Other revenue	348,000	–	348,000	327,000
Net assets released from restrictions	9,700,000	(9,700,000)	0	0
<b>TOTAL REVENUE</b>	<b>141,493,000</b>	<b>(5,224,000)</b>	<b>136,269,000</b>	<b>128,095,000</b>
<b>Expenses</b>				
Program Services	123,430,000	–	123,430,000	113,808,000
Supporting Services	8,538,000	–	8,538,000	8,632,000
<b>TOTAL EXPENSES</b>	<b>131,968,000</b>	<b>–</b>	<b>131,968,000</b>	<b>122,440,000</b>
Change in net assets before net unrealized gain (loss) on investments	9,525,000	(5,224,000)	4,301,000	5,655,000
Net unrealized gain (loss) on investments	1,367,000	427,000	1,794,000	(2,446,000)
<b>EXCESS OF REVENUE OVER EXPENSES</b> (Available for capital development and future program development)	<b>\$10,892,000</b>	<b>\$(4,797,000)</b>	<b>\$6,095,000</b>	<b>\$3,209,000</b>

## FY10 BALANCE SHEET (Audited)

Assets	2010	2009	Liabilities & Net Assets	2010	2009
Cash and cash equivalents	\$8,903,000	\$7,287,000	Accrued liabilities	\$17,368,000	\$13,665,000
Receivables	14,896,000	15,332,000	Deferred revenue	6,800,000	6,994,000
Investments	39,130,000	38,483,000	Net Assets:		
Investments whose uses are limited	2,367,000	2,299,000	Unrestricted	120,555,000	109,663,000
Other assets	390,000	479,000	Temporarily restricted & Permanently restricted	18,369,000	23,166,000
Beneficial interest in charitable trusts	4,805,000	4,694,000			
Land, buildings, and equipment	92,601,000	84,914,000			
<b>TOTAL ASSETS</b>	<b>\$163,092,000</b>	<b>\$153,488,000</b>	<b>TOTAL LIABILITIES &amp; NET ASSETS</b>	<b>\$163,092,000</b>	<b>\$153,488,000</b>

# YMCA OF SAN DIEGO COUNTY LEADERSHIP

## BOARD OFFICERS

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YMCA Chair  
Schneider Bioscience  
Advisors

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Executive Vice President  
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Chief Executive Officer  
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Partners, LLC

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**Trindl Reeves**  
YMCA Secretary  
Principal  
Barney & Barney, LLC

**John Stiska**  
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Chief Executive Officer  
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Inc.

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Immediate Past YMCA  
Board Chair  
Sr. Vice President-  
General Counsel  
Senior Resource Group

**Corey S. Buckner**  
YMCA Board of  
Governors Chair  
Principal Pension/  
Investment Administrator  
Solar Turbines, Inc.

**Baron Herdelin-  
Doherty**  
President & CEO  
YMCA of San Diego County

## BOARD MEMBERS

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Region President  
Northern Trust, N.A.

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Managing Director  
Marsh Risk &  
Insurance Services

**Bob Bolinger**  
Senior Vice Pres/  
Market Manager  
CBS Radio - San Diego

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Executive Director  
Brandes Investment  
Partners, LLC

**Frederick W. Close,  
M.D.**  
Orthopedic Surgeon

**James M. Cowley**  
Of Counsel  
Luce Forward Hamilton  
& Scripps

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Managing Partner  
KPMG LLP

**Elizabeth Eisner**  
Attorney at Law

**Vernon Evans**  
Vice President, Finance/  
Treasurer  
San Diego County  
Regional Airport Authority

**Ronald L. Ferrari**  
Vice President  
Bernstein Global Wealth  
Management

**Randy C. Frisch**  
President & Publisher  
San Diego Business  
Journal

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Senior Vice President,  
Group Manager, San Diego  
Comerica Bank

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(retired)  
IT Corporation

**Pat Hyndman**  
Chairman  
Vistage International

**Gordon Johns**  
Partner (retired)  
Deloitte Touche, LLP

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Toyota of El Cajon

**Bill Kowba**  
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San Diego Unified  
School District

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Vice Chairman  
Kyocera International, Inc.

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Publisher & CEO  
San Diego Daily Transcript

**John Maguire**  
President and Chief  
Operating Officer  
Torrey Pines Bank

**Jack Mc Groy**  
La Jolla MJ Management,  
LLC

**Gary Meads**  
President & CEO  
MeadsDurket

**Louis A. Mezzullo, Esq.**  
Partner  
Luce Forward Hamilton  
& Scripps

**Greg Noonan**  
Broker Associate  
Prudential California  
Realty

**Oscar Padilla**  
President  
Oscar Padilla  
Mexican Insurance

**Christopher  
Pannacciulli**  
Senior Vice President  
Bank of America Merrill  
Lynch

**Daniel E. Pittard**  
President & CEO  
Pittard Partners

**Ruby Randall**  
President & COO  
Vistage

**Sylvia Rios**  
President  
First Security Mortgage

**Brian Scott**  
Chief Financial Officer  
AMN Healthcare

**Kathleen D. Scott**  
Chief Financial Officer  
BioSurplus, Inc.

**Cecilia Scott-Stanfel**  
Chief Financial Officer  
Solar Turbines, Inc.

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Managing Principal (retired)  
Barney & Barney, LLC

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Sunrise Ventures

**Mark Stephens**  
Office Managing Partner  
Ernst & Young LLP

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Chairman of the Board  
Sudberry Properties, Inc.

**Michael F. Sullivan**  
Sr. Vice President &  
Assistant Regional Manager  
Wells Fargo

**Drew Sutter**  
Audit Partner-in-Charge  
Deloitte & Touche, LLP

**Debbie Wagner**  
President/Market  
Manager  
ClearChannel Radio

## TEAM HEADQUARTERS LEADERSHIP

**Baron Herdelin-  
Doherty**  
President & Chief  
Executive Officer

**Steve Rowe**  
Executive Vice President  
& Chief Operating Officer

**Shelly McTighe-  
Rippengale**  
Senior Vice President  
& Chief Marketing  
& Development Officer

**Stephan Totten**  
Vice President Planned  
Giving & Major Gifts

**Paul Sullivan**  
Executive Vice President  
& Chief Financial Officer/  
Operations

**Bernie Porter**  
Senior Vice President/  
General Counsel

**Calista A. Davis**  
Senior Vice President &  
Chief Human Resources  
Officer

**John Merritt**  
Senior Vice President &  
Chief Information Officer

# ASSOCIATION LOCATIONS AND LEADERSHIP

## BORDER VIEW

Art Castañares,  
Board Chair  
Matthew Henry,  
Executive Director  
3601 Arey Drive  
San Diego, CA 92154

## COPLEY

Stan Vogelsang,  
Board Chair  
Leticia Leos,  
Executive Director  
3901 Landis Street  
San Diego, CA 92105

## DOWNTOWN

Chris Findley,  
Board Chair  
Dan Duncan,  
Executive Director  
500 West Broadway,  
Suite B  
San Diego, CA 92101

## EAST COUNTY

Allen Carlisle,  
Board Chair  
Rob Sauvajot,  
Executive Director/  
Vice President

**Cameron**  
10123 Riverwalk Drive  
Santee, CA 92071

**John A. Davis**  
8881 Dallas Street  
La Mesa, CA 91942

**McGrath**  
12006 Campo Road  
Spring Valley, CA 91978

## JACKIE ROBINSON

Pete Casey,  
Board Chair  
Michael Brunker,  
Executive Director  
151 YMCA Way  
San Diego, CA 92102

## JOE AND MARY MOTTINO

Gina McBride,  
Board Chair  
Jeff Guzzardo,  
Executive Director  
4701 Mesa Drive  
Oceanside, CA 92056

## LA JOLLA

Kevin Mahony,  
Board Chair  
Sam Wurtzbacher,  
Executive Director  
8355 Cliffridge Avenue  
La Jolla, CA 92037

## The Firehouse Teen Center

7877 Herschel Avenue  
La Jolla, CA 92037

## MAGDALENA ECKE

Michele Drake,  
Board Chair  
Susan Hight,  
Executive Director  
200 Saxony Road  
Encinitas, CA 92024  
**Gymnastics Center**  
6100 Avenida Encinas,  
Suite B  
Carlsbad, CA 92011

## MISSION VALLEY

Susan Mercure,  
Board Chair  
Lisa D'Angelo,  
Executive Director  
5505 Friars Road  
San Diego, CA 92110

**Hazard Center**  
7610 Hazard Center Dr.,  
Suite 101  
San Diego, CA 92108

**Toby Wells**  
5105 Overland Avenue  
San Diego, CA 92123

## PALOMAR

Scott Liljegren,  
Board Chair  
Alfredo Velasco,  
Executive Director  
1050 North Broadway  
Escondido, CA 92026

## PENINSULA

Bob Sbardellati,  
Board Chair  
Vince Glorioso,  
Executive Director  
4390 Valeta Street  
San Diego, CA 92107

## RANCHO

Steve O'Kane,  
Board Chair  
Cindi Phallen,  
Executive Director  
9410 Fairgrove Lane  
San Diego, CA 92129

## SOUTH BAY

Steve Miesen,  
Board Chair  
Tina Williams,  
Executive Director  
1201 Paseo Magda  
Chula Vista, CA 91910

## Child Care Administration

50 Fourth Avenue  
Chula Vista, CA 91910

## Kari Lyn Sutherland Gymnastics Center & Sports Complex

2390 Boswell Road,  
Suite 300  
Chula Vista, CA 91914

## Teen Center

820 Paseo Ranchero  
Chula Vista, CA 91910

## RESIDENT CAMPING

Ralph Barry,  
Board Chair  
Tom Madeyski,  
Executive Director  
4761 Pine Hills Road  
Julian, CA 92036

**Camp Marston/Raintree**  
P.O. Box 2440  
Julian, CA 92036

**Camp Surf**  
560 Silver Strand  
Boulevard  
Imperial Beach, CA 91932

## CHILDCARE RESOURCE SERVICE DEPARTMENT

Debbie Macdonald,  
Executive Director  
3333 Camino Del Rio  
South, Suite 400  
San Diego, CA 92108

## South County

2602 Hoover Avenue  
National City, CA 91950

## YOUTH & FAMILY SERVICES DEPARTMENT

Marvin Groner,  
Board Chair  
Kim Morgan,  
Executive Director

**Counseling Services**  
Dori Gilbert,  
Project Director

4080 Center Street,  
Suite 101  
San Diego, CA 92103  
• Psychotherapy Services  
• EPSDT (TIDES)  
• Building Bridges  
• YMCA Kinship

**Residential Services**  
Chuck Delong,  
Project Director

**YMCA OZ San Diego  
(Teen Shelter)**  
3304 Idlewild Way  
San Diego, CA 92117

**YMCA OZ North Coast  
(Teen Shelter)**  
215 Barnes Street  
Oceanside, CA 92054

**Turning Point  
Mary's House  
(Transitional Living  
Programs)**

2374 Avenida Del Diablo  
Escondido, CA 92029

**Tommie's Place  
(Pregnant & Parenting  
Youth and Independent  
Living Skills)**

4145 Swift Avenue  
San Diego, CA 92104

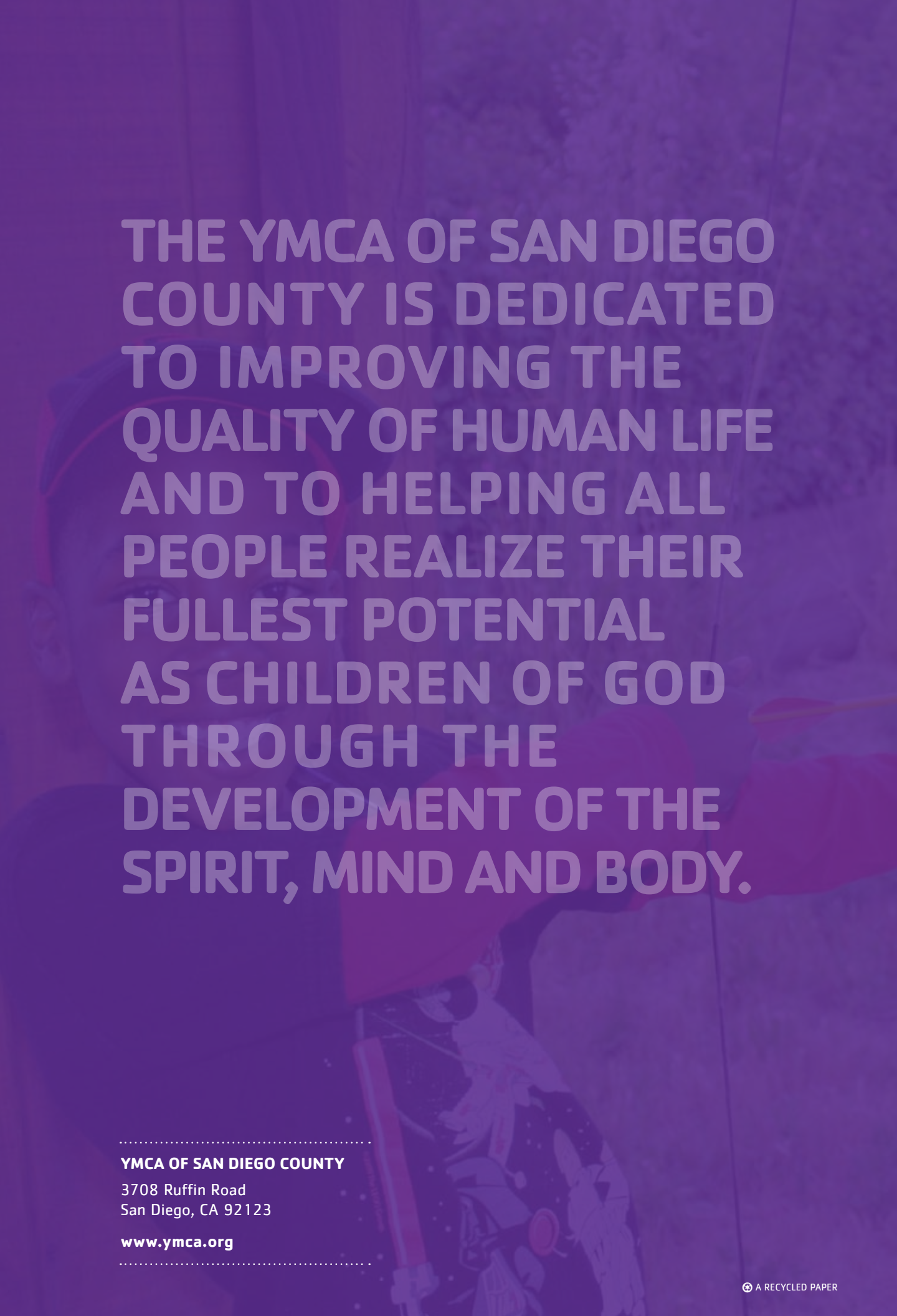
## School Outreach Services

Karleen Driggs,  
Project Director  
2929 Meade Avenue

San Diego, CA 92116

- After School Education & Safety
- Youth Community Center
- Cyber Y





**THE YMCA OF SAN DIEGO  
COUNTY IS DEDICATED  
TO IMPROVING THE  
QUALITY OF HUMAN LIFE  
AND TO HELPING ALL  
PEOPLE REALIZE THEIR  
FULLEST POTENTIAL  
AS CHILDREN OF GOD  
THROUGH THE  
DEVELOPMENT OF THE  
SPIRIT, MIND AND BODY.**

.....  
**YMCA OF SAN DIEGO COUNTY**

3708 Ruffin Road  
San Diego, CA 92123

**[www.ymca.org](http://www.ymca.org)**  
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